

How RX-to-OTC Switch Disrupts Access to Care in Women's Health

CEMAG CARE's journey to the first OTC tranexamic-acid treatment for Heavy Menstrual Bleeding

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***“Why, in 2026, are women
still underserved in healthcare?”***

UNDERSTANDING THE GAP

The Gender Health Gap, in three numbers



9 years

women spend in poor health —
25% more than men

McKinsey Health Institute, 2024



<2%

of healthcare funding goes to
women-specific conditions

World Economic Forum, 2024



6%

of global health investment goes to
women's health

World Economic Forum, 2024

This gap is not biology — it's decades of structural underinvestment.

UNDERSTANDING THE GAP

A gap built on access, awareness & barriers



Access

Uneven across geographies & income



Awareness

Conditions dismissed or underdiagnosed



Availability

Too few solutions built for women



System bottlenecks

Overloaded care pathways



Rx dependency

One visit stands between patient & relief



Patient drop-off

Many simply stop seeking care

What OTC unlocks



Faster access

Relief the same day, at the pharmacy counter



Patient empowerment

Informed self-care for well-understood conditions



Reduced burden

Frees physicians for complex cases

RX

Appointment + wait



OTC

At the counter, same day

Regulatory evolution is opening the door for well-established, single-indication molecules.



A Rx-to-OTC switch is not simply a regulatory reclassification.

It is a coordinated strategy across four dimensions built to remove the practical barriers that stop women from buying, starting and continuing treatment.



Access



Safety



Pharmacy



Consumer brand

Why switch in women's health?

A successful switch creates value on four levels:



Patient access

Less time, cost, stigma and geographic barriers



Health-system capacity

Moves low-complexity care to self-care & pharmacy



Brand growth

Reaches women who self-recognise symptoms but don't seek care



Lifecycle management

A differentiated consumer-health asset beyond Rx

GLOBAL PROOF POINTS

The switch already works — 4 precedents



**Norlevo® & EllaOne® —
1999/2015**

Rx → OTC / (P)

First **emergency contraception**
OTC sold in EU pharmacies +
extensions WW



**Lovima® & Hana® — UK,
2021**

POM → Pharmacy (P)

First OTC **oral contraceptives**
sold in UK pharmacies



Gina® — UK, 2022

POM → Pharmacy (P)

First UK pharmacy **HRT** —
women 50+, amenorrhoeic 1yr+



Opill® — US, 2023/24

Rx → Unrestricted OTC

First **daily oral contraceptive**
OTC in the US, no age limit

Four markets, one lesson: One indication + pharmacist safety net = a switch that sticks.

About CEMAG CARE

Young, family-owned pharma — dedicated to women's health



2016

Founded by Dr André Ulmann



17 countries

Worldwide footprint



360°

Fully integrated organization
spanning R&D to pharma shelf



+38%

Revenue growth '25 vs '24

Built to bring women's health innovation to market.

FEMINISM

PASSION

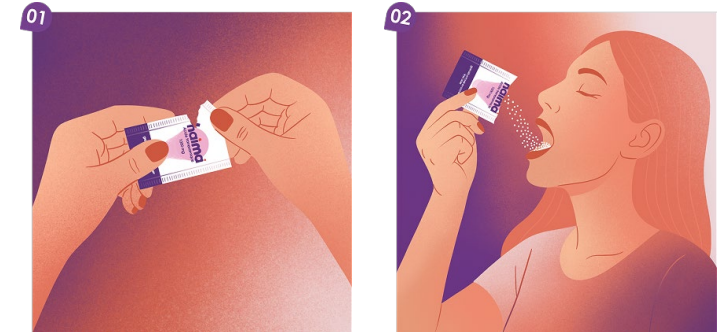
PERSEVERANCE

BOLDNESS

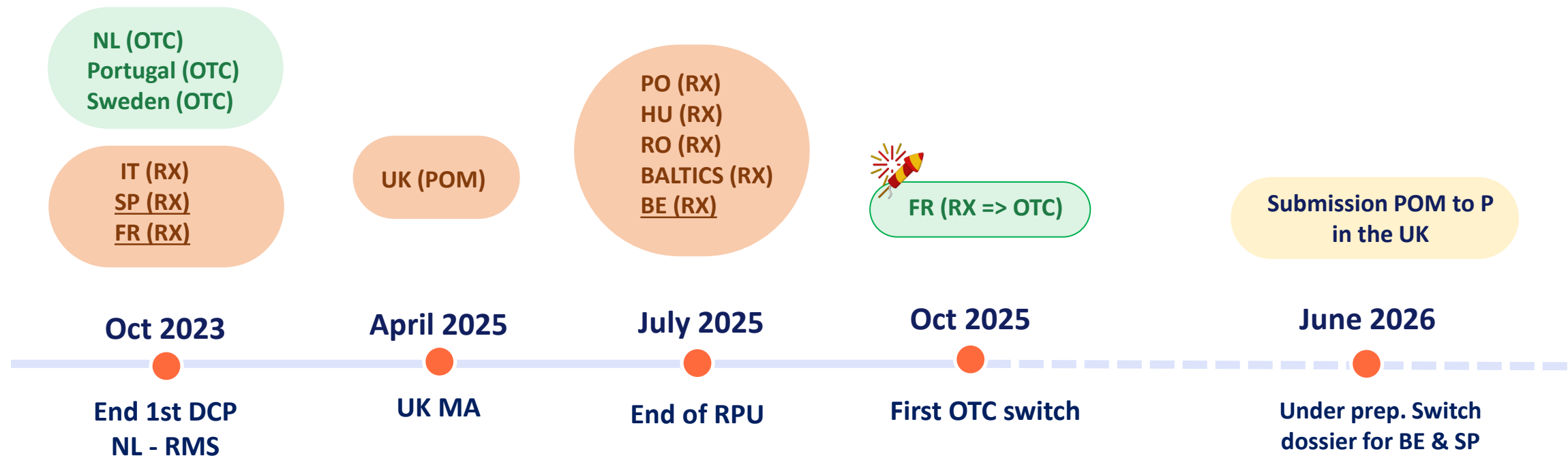
The product: HAIMA® / NEXAG®

Non-hormonal OTC treatment for Heavy Menstrual Bleeding

- ✓ Tranexamic acid 1000 mg in microgranules in sachet — specific dosage for HMB
- ✓ Single indication — a clean, focused OTC positioning
- ✓ On-the-go innovative formulation, 1 sachet 3 times per day — consumer friendly
- ✓ Pack of 12 and 6 sachets



A growing OTC footprint, built step by step



HAIMA® became France's first OTC heavy-menstrual-bleeding treatment — a replicable playbook for switches across markets.

How we built the case for OTC



Early discussions with
authorities



Single indication
Strong safety record



Bioequivalent reference
(Cyklo-f®)



Aligned with WHO/EU
guidelines



Robust KOLs network



Flexible pack sizes (6 & 12)



Pharmacist training &
patient education



EU-wide real-world evidence
survey

Create an evidence package for actual use

The pivotal question is *“Can the consumer use it safely without a prescriber?”*



Mature Rx safety database & post-marketing evidence



Consumer label-comprehension studies (contraindications, dose, red flags)



Medication-error, misuse & delayed-diagnosis risk assessments



Human-factors testing: pack, leaflet, digital screening, dosing device



Pharmacy risk-minimisation plan: checklist, training, referral, resupply



Real-world evidence plan: repeat purchase, discontinuation, safety signals

Treat Europe as a portfolio of markets

There is no uniform “European OTC” market: legal classification, pharmacist roles, reimbursement and retail structures are all national.

Use a pragmatic sequence:

1

Choose an anchor market

Workable reclassification pathway & mature pharmacy network

2

Generate local evidence

Pharmacy uptake, safety, conversion, repeat rate

3

Support EU applications

Use anchor-market data; don't assume automatic transfer to Member States

4

Adapt market by market

Label, claims, pharmacist protocol, price and channel strategy

5

Preserve the Rx route?

Where reimbursement or medical follow-up still adds value

Enabling real access — not just approval



Patient education

Raise awareness of the indication



Frontline pharmacists

Dedicated training to enable patient counselling



De-stigmatization

Open conversation to encourage faster care-seeking



Digital distribution

Reaching patients where they are

“Improving care access relies on a holistic approach and teamwork between industry, authorities, HCPs and patients.”

What needs to change



Industry mindset

OTC as a strategic pathway, not
a downgrade



Regulatory frameworks

Predictable, science-based
switch pathways



Collaboration

Authorities, pharmacists, KOLs,
patients, industry

OTC is not the destination — it's one lever within a broader access ecosystem.

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